

**Abubaker Seddiq Al Khoori, CFA**  
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2018 – till Present	<b>Group CEO</b> Abu Dhabi Capital Group PJSC Abu Dhabi, UAE
2018 – 2019	<b>Chairman</b> The National Investor (TNI) PJSC Abu Dhabi, UAE
2017 – 2019	<b>Chairman</b> Abu Dhabi Airports Co. (ADAC) PJSC Abu Dhabi, UAE
2017 – 2019	<b>1st Vice Chairman</b> Aldar Properties PJSC Abu Dhabi, UAE
2013 – 2017	<b>Chairman</b> Aldar Properties PJSC Abu Dhabi, UAE
June 2013	<b>Managing Director &amp; Board Member</b> Sorouh Real Estate PSJC Abu Dhabi, UAE

Responsible for overall Management, Strategy and Operations of the second largest publicly listed real estate company in Abu Dhabi. 2010 Revenues of AED 1.2Bn and AED 6BN equity.

In the face of the largest downturn in UAE real estate market successfully restructured the company. Managed the company in the most challenging time of RE in UAE without a year of loss. Renegotiated contracts, consolidated projects, prioritized investments and projects, cut the operational cost substantially, built up substantial value through government negotiations on infrastructure, projects and national housings.

Raised over AED 7BN in financing.

Successfully delivered developments totaling more than AED 25bln of valued.

Management team ranked as no 2 in real estate in the MENA region by Euromoney.

Lead and negotiated the whole merger with Al Dar from the beginning to end including coordinating with all stakeholders. Played a very active role in the whole process, including selection of consultants, mapping the scopes, structuring the whole process (not following basically what is considered the normal practice given the nature of the transaction), Deal Structure, Presenting, Negotiating, and driving value with the team and consultants.

1994 – 2007

**Assistant Director Private Equity Department**

Abu Dhabi Investment Authority  
Abu Dhabi, UAE

Started as an analyst in a 3 member team as part of the European Equity Department, focusing mainly on Europe. Subsequently assumed full responsibility for all the Rest of World Investment (mainly Asia) when the mandate was changed to become global. Was given full operational responsibility when the section became a Department.

Played an essential role in the strategy development, execution as well as restructuring of the Department.

Directed the investment decisions within the team and the evolution of asset allocation

Built up the team to 20 members. Restructured the entire due diligence process and instituted new procedures and metrics for analysis.

Participated heavily in mentoring and training staff, especially locals as well as expatriates.

Raised the profile of the Private Equity division to become one of the top 10-15 investors internationally.

Led the team to become one of the best performing departments within the firm.

Architected a commitment forecasting model in order to build and reach the targeted commitments for private equity

Experienced in Analyzing funds, direct investments, assessing managers, negotiating, evaluating investments, recruitment, and managing teams.

Initiated the monitoring system and worked directly with the IT Department to set up an in-house MIS for the Department.

1998

Advent International (a global private equity firm)  
London and Boston

6 month secondment in London; actively participated in investment in Elender, an internet service provider in Hungary.

**Education**

2001

Executive Management Program, Harvard Business School

1995 – 1998	CFA. Charter awarded August 1998.
1991 – 1993	Bachelor of Arts (Finance), Linfield College, McMinnville, Oregon, USA
1990	English language study, Lewis & Clark College, Portland, Oregon, USA

#### **Past Board Memberships**

Abu Dhabi Chamber of Commerce & Industry  
 Abu Dhabi Stock Exchange  
 Abu Dhabi Pension Fund  
 Dubai Cable Company Private Ltd  
 Gen. Holding Company - Vice Chairman; & subsidiary Cos.  
 Khalifa Fund for SME  
 Sorouh Real Estate PSJC & associated Cos.  
 Agthia Group PJSC  
 Waha Capital PJSC – Vice Chairman  
 Abu Dhabi Ports Company (ADPC)  
 Abu Dhabi Airports Company (ADAC)  
 Shuaa Capital PSJC

Other	Emirati Citizen, married with four children.
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Languages	Arabic (fluent), English (fluent), Spanish (conversational)
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