

بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ

وبه نستعين

JORDAN ISLAMIC BANK

FOR  
FINANCE AND INVESTMENT

( C.R.No. : 124 )

Head Office



البنك الإسلامي الأردني

للتمول والاستثمار

شركة مساهمة عامة محدودة

( سجل الشركات رقم ١٢٤ )

الإدارة العامة

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السادة هيئة الأوراق المالية المحترمين ،،

دائرة الإفصاح

عمان - الاردن

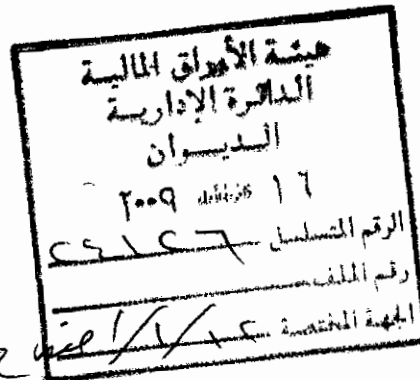
السلام عليكم ورحمة الله وبركاته،،

الموضوع: التصنيف الائتماني

يسرنا أن نرفق لكم في طيه نسخة من تصنيف آل Capital Intelligene  
إصدار تشرين ثاني ٢٠٠٩، والذي يعلن عن حصول مصرفنا على تصنيف -BBB .

وتفضلوا بقبول فائق الاحترام،،،

موسى شحادة  
نائب رئيس مجلس الإدارة  
المدير العام



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Member of Al- Baraka Banking Group

هاتف: ٥٦٦٦٣٢٥ - ٥٦٧٧٣٧٧

فاكس: ٥٦٦٦٣٢٦ - ٥٦٨٤٧٥٥

ص.ب: ٩٢٦٢٢٥ - عمان ١١١٩٠ الأردن

البركة الإسلامية / عمان



## **Rating Report**

# **Jordan Islamic Bank for Finance and Investment**

**Jordan**

**November 2009**

**Capital Intelligence Ltd**

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# JORDAN ISLAMIC BANK FOR FINANCE AND INVESTMENT

Amman, Jordan  
November 2009

| <u>RATINGS</u>            |         |                   |        | <u>FINANCIAL HIGHLIGHTS</u>         |             |             |             |             |
|---------------------------|---------|-------------------|--------|-------------------------------------|-------------|-------------|-------------|-------------|
|                           | Current | Last Changed From | Date   | USD (mn)<br>JOD (mn)                | 2008<br>USD | 2008<br>JOD | 2007<br>JOD | 2006<br>JOD |
| <b>Sovereign</b>          |         |                   |        | Total Assets                        | 2,606       | 1,848       | 1,598       | 1,463       |
| Long-Term:                | BB      | BB-               | Sep 03 | Net Financing                       | 1,341       | 951         | 755         | 618         |
| Short-Term:               | B       | -                 | -      | Total Deposits*                     | 2,242       | 1,590       | 1,381       | 1,286       |
| Outlook                   | Stable  | -                 | -      | Total Capital                       | 266         | 189         | 157         | 133         |
|                           |         |                   |        | Gross Income                        | 127         | 90          | 64          | 49          |
| <b>Foreign Currency</b>   |         |                   |        | Net Profit                          | 50          | 35          | 23          | 15.5        |
| Long-Term:                | BB      | BB-               | Sep 03 | Exchange Rate: USD/JOD              |             | 0.7090      | 0.7090      | 0.7090      |
| Short-Term:               | B       | -                 | -      | *Customer + Interbank               |             |             |             |             |
| <b>Financial Strength</b> | BBB-    | BB+               | Oct 06 | %                                   |             | 2008        | 2007        | 2006        |
| <b>Support</b>            | 3       | -                 | -      | NPF / Gross Financing               |             | 3.77        | 4.24        | 2.71        |
|                           |         |                   |        | FLR / NPF*                          |             | 41.29       | 35.95       | 40.46       |
|                           |         |                   |        | Capital Adequacy Ratio              |             | 13.73       | 15.69       | 16.17       |
| <b>Outlook</b>            |         |                   |        | Net Financing / Stable Funds        |             | 55.15       | 50.47       | 45.62       |
| Foreign Currency          | Stable  | -                 | -      | Liquid Asset Ratio                  |             | 37.30       | 40.26       | 45.51       |
| Financial Strength        | Stable  | Positive          | Oct 04 | Profit Sharing Differential         |             | 6.96        | 5.93        | 5.36        |
|                           |         |                   |        | Cost / Income                       |             | 33.36       | 34.70       | 40.38       |
|                           |         |                   |        | ROAA                                |             | 2.04        | 1.50        | 1.10        |
|                           |         |                   |        | *Not including investment risk fund |             |             |             |             |

## RATINGS DRIVERS

### Supporting the Ratings

- Currently good asset quality notwithstanding the rise in problem accounts in H2 2009
- Record net profit achieved in 2008
- Strong liquidity as is the case with the other Jordanian banks
- Dominant share of Islamic banking assets in Jordan

### Constraining the Ratings

- Comparatively small balance sheet and capital base
- Lower than sector average capital adequacy ratio
- Jordan's slowing economy creates a challenging operating environment

## RATING RATIONALE

JIB remains the largest Islamic bank in terms of assets, deposits and capital within the Jordanian banking sector despite the entry of a number of new Islamic institutions over the years. Notwithstanding the rise in problem financings, albeit from a relatively low base, the quality of JIB's Islamic financing portfolio remains sound overall as indicated by the low ratio of non-performing financing facilities and sound provision coverage. While JIB's liquidity continues to decline, the liquidity position remains strong reflecting the significant level of placements with the central bank. Profitability rose further at both the net and operating profit levels buoyed by higher net profit sharing earnings and non-profit sharing income. Although the Bank generated record returns on assets and capital in the year under review, mid-year 2009 accounts show net profit declining as the economy slowed. Capital adequacy remains satisfactory. That said, at the current rate of asset expansion the Bank is likely to need a significant injection of capital to support growth. While Jordanian banks as a group including JIB have not been directly affected by the global credit crisis the domestic operating environment has become more challenging as the rate of economic growth decelerated. In view of these factors Capital Intelligence (CI) affirms the Bank's ratings as above.

## **BANK HISTORY AND OWNERSHIP**

Jordan Islamic Bank for Finance and Investment (JIB) was established in 1978 under a special decree. The Bank has an established position in the Jordanian banking market although competition has intensified in recent years. JIB is listed on the Amman Stock Exchange and 58.7% of its capital is held by Bahrain based Al-Baraka Banking Group (ABG). Three members of JIB's board including its chairman are appointed by ABG. The latter is owned by Jeddah based Dallah Al-Baraka Group (DBG). The Bank's principal activities include the provision of demand and joint investment accounts (savings, fixed and notice accounts) and specified investment accounts (depositors' funds in fiduciary capacity managed without recourse to the Bank). JIB undertakes financing and investment through Islamic modes of Murabaha (cost plus profit margin), Mudaraba (the Bank shares profits as capital provider), Musharaka (participation investment), Ijara (lease financing) and real estate. JIB's network of 56 branches, nine cash offices and 64 ATMs operate on an online real-time basis. The Bank employed 1,611 staff at end 2008.

DBG is one of the largest diversified business groups in Saudi Arabia founded in 1969 by Sheikh Saleh Abdullah Kamel. With interests in over 300 companies (including 23 banks) and across 44 countries, DBG has a workforce of over 60,000. The group's investments exceed USD12 billion covering three principal sectors: business, finance and media. DBG's banking arm, Al-Baraka Banking Group (ABG) holds a bank holding company licence issued by the Central Bank of Bahrain. The subsidiaries of ABG include AlBaraka Islamic Bank (Bahrain), Jordan Islamic Bank, BEST (Tunisia), AlBaraka Finance House (Turkey), AlBaraka Bank (Algeria), AlBaraka Bank (Lebanon), Egyptian Saudi Finance House (Egypt) and AlBaraka Bank (South Africa). In Syria the operation recently concluded a successful initial public offering.

Riyad-based The Saudi Investment Bank (total assets of USD12.4 billion at end 2007) had entered discussions to acquire a 50% stake in Bahrain-based Al Baraka Banking Group via a share swap with ABG's parent. The negotiations were cancelled in June 2009 amid stressed financial markets.

### **Current Business Model**

The Bank's business model and strategies are to some extent set by the parent ABG and therefore represent a part of the wider ABG business model and strategies. Currently, the principal activities of JIB include the provision of demand and investment accounts; finance and investment on the basis of Murabaha, Mudaraba, Musharaka and Ijara. On the liability side of the balance sheet, investment (customer) accounts are managed on the basis of Mudaraba or agency (for a fee). The Bank operates through an extensive branch network in Jordan and nine cash offices. JIB's stated objective is to reach all citizens who wish to deal in compliance with the principles of Islamic Shari'a.

### **Principal Business Strategies**

Supported by strong domestic demand for Islamic banking services JIB seeks to further grow its market share of deposits and financings in the local market through sustainable growth in commercial and retail banking. To aid its efforts investment is being made in improving delivery channels especially through expansion of the branch and ATM networks.

## **KEY FINANCIAL ISSUES**

### **FINANCIAL PERFORMANCE**

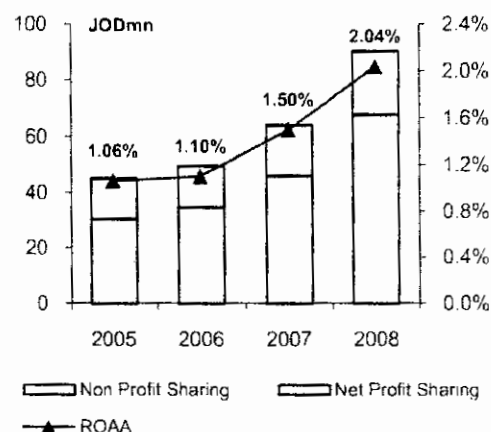
The financial statements of JIB have been prepared in accordance with the financial accounting standards issued by the Accounting and Auditing Organisation for Islamic Financial Institutions (AAOIFI) and the Shari'a Rules and Principles as determined by the Bank's Shari'a Board. The auditor's opinion is unqualified and disclosure standards in the audited financial statements and notes improved significantly in the year under review. The auditors are Ernst and Young Jordan, and the local firm of Messrs Ibrahim Alabbassi and Partners.

### Increases in profitability led by financing expansion

The Bank's profitability continued to grow at both the operating and net levels in 2008 on the back of sustained expansion in the financing portfolio. The latter remains JIB's principal profit driver as reflected in the steady rise in net profit sharing income and non-profit sharing income.

**Returns reach a record high** Net profit growth remained significant at 53% in 2008 (2007: 49%), with the bottom line reaching a record JOD35.1mn (USD49.6mn) despite a higher provision charge. This performance produced a better than sector average ROAA ratio of 2.04% compared to 1.5% in 2007. The Jordanian industry average ROAA declined slightly to 1.66% in 2008. The Bank's return on average equity (ROAE) increased to 20.3% from 15.8% in 2007.

Breakdown of Income & ROAA



**Noted improvement in operating performance** Although total operating costs grew markedly in 2008 a larger rate of increase in gross income led to a significant 44% rise in operating profit to JOD60.2mn (USD84.9mn). Measured to average total assets, operating profit reached 3.5% from 2.74% in 2007. This measure was better than that of the local industry average.

**Net profit sharing income contributes a growing share to gross income** Net profit sharing income grew by a considerable 48% to JOD67.8mn (USD95.6mn) during 2008 due to expansion in the financing portfolio. A wider profit sharing differential of 6.56% (2007: 5.55%) associated with the rising proportion share of retail Murabaha contributed to higher net profit share income. The latter provided 75% to gross income compared to 72% in 2007 reflecting the growing share of financings in total assets.

**Higher fees and commissions boost non-profit sharing income** Despite a trading securities loss of JOD2.9mn (USD4.2mn) in 2008, a significant increase in fee and commission income and other income led to a 24% rise in non-profit sharing income to JOD22.6mn (USD31.9mn). Fee and commission income grew by 42% to JOD11.9mn boosted by higher brokerage commissions of JOD4.1mn (2007: JOD1.9mn).

Sustained expansion in documentary credits (namely LCs and LGs) contributed to the increase in fee and commission income. Commissions from LC and LG business rose to JOD2.56mn in 2008. Income from fees and commissions remained the largest single component of non-profit sharing income accounting for 53% of the total. The caption 'Other Income' rose by 44% to JOD11.7mn mainly due to higher Muqarada bond profits of JOD8.6mn (from restricted investments) and an increase in banking cards commissions (JOD1.3mn).

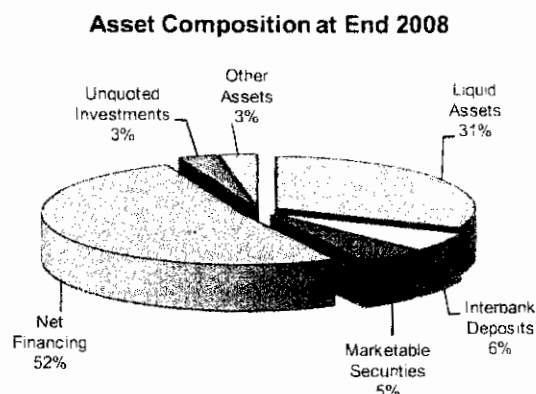
**Good operating efficiency** JIB's operating expenses grew at the record rate of 35% to JOD30.2mn (USD42.5mn) in 2008 mainly due to higher administrative expenses associated with salaries and other employee benefits including staff bonuses. The rate of growth in gross income of 41% however outpaced the rise in the cost base resulting in a better than average cost to income ratio of 33.3% (2007: 34.7%). By comparison the cost to income ratio for the Jordanian market was 45%. Provisions set aside for financings and investments increased by 35% to JOD10.2mn reflecting the rise in non-performing financings. The provision charge consumed a slightly lower 17% of the Bank's operating profit in 2008 (2007: 18%). Going forward CI expects provisioning levels to increase as credit risks rise in the face of Jordan's challenging operating environment.

## **BALANCE SHEET**

### **Asset Quality**

**Asset growth led by a further increase in loans and advances** JIB's asset mix continued to shift in favour of higher yielding assets at the expense of liquid assets. Notwithstanding the trend toward reduced liquidity the balance sheet remained comfortably liquid as at end 2008. That said, the financing portfolio remained proportionately similar to Jordanian industry average of about 50% reflecting the strong demand for Islamic financing in the local market.

The financing portfolio constituted the largest asset class as shown in the accompanying chart (50% of the asset base compared to 37% four years earlier). Total assets grew by 16% to JOD1,848mn (USD2.6 billion) ranking JIB the fifth largest bank in the domestic banking system.



**Murabaha receivables dominate the financing book** The net financing portfolio was composed of principally Murabaha receivables (85%) and to a lesser extent Mudaraba and Musharaka financing. Murabaha financing represents sale contracts on deferred terms. In this context JIB arranges a Murabaha transaction by buying a commodity and then selling the same commodity with a profit margin to the beneficiary (Murabeh). The sale price, representing the sum of the cost and profit margin, is repaid by the beneficiary in instalments over the agreed period. In the event of customer default the Bank has the legal right to foreclose on the collateral.

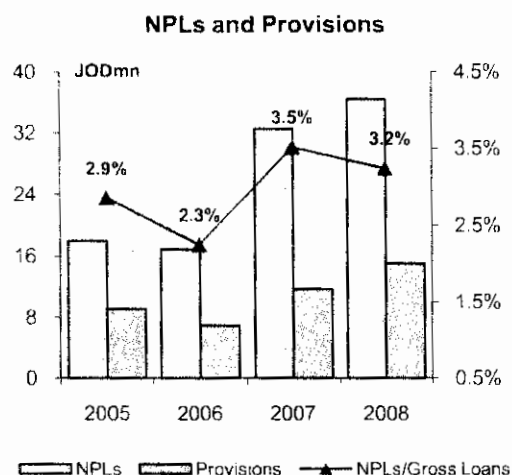
**Credit risk increases in the local market** Although the rate of economic expansion slowed particularly in H2 2008 in the face of the global financial crisis, the financing portfolio continued to grow at the brisk pace of 26% (2007: 22%). The financing book reached JOD951mn (USD1.34 billion) led by an increase in Murabaha facilities (retail and corporate) and Ijara. Although Jordan's economy continues to record positive growth, albeit at a reduced pace, credit risks have increased in the local market and this could push up NPFs for JIB over the near term. In terms of remaining maturity as at end 2008, a major part of the financing book was short-term in tenor (less than one year).

**Challenging conditions in the real estate sector** JIB's major sectoral exposures within Murabaha and other financing receivables as at end 2008 (prior year comparatives in parentheses) were to general trade 52% (47%), real estate 21% (21%), individuals 19% (24%), industrial 7% (7%) and agriculture 1% (1%). The exposure to trade constituted a significant concentration but this largely reflects the commerce-based nature of the Jordanian economy. Exposure to real estate remained significant at 21% and is being carefully monitored as this segment of economic activity is experiencing some difficulty specifically with regard to cash flow. The real estate sector in Jordan had experienced significant investment over the recent past driven by both domestic and regional demand. The CBJ has set the exposure limit to the construction sector at 20% of total customer deposits. JIB's actual exposure (including investments) was 13% of total customer deposits at end 2008.

**Reasonably diversified investment portfolio** Under investments, large categories were available for sale (AFS) securities (JOD100mn) composed of Muqarada (Revenue) bonds and quoted equities (Jordanian and regional), unquoted investments in real estate (JOD57mn) and investment in affiliates (JOD18mn). AFS securities formed a relatively low 5% of total assets. The investment portfolio includes the Bank's portion of the funds under management which are, in turn, invested in real estate, securities, commercial Murabaha and leasing transactions. Investment in affiliates was 3% of total value and was mainly in listed companies operating in the trade, investment and insurance sectors.



JIB had total assets under management of JOD322mn (USD454mn) at end 2008 representing a 2% decrease over the previous year-end. These accounts are reported off-balance sheet and were in the form of mainly Muqarada bonds and comprised investment in real estate, stocks, Murabaha financing and leasing.



**Non-performing financing growth slows sharply in 2008** The amount of non-performing financings (NPF) calculated according to the classification criteria of the Central Bank of Jordan (90 days past due) grew by 12% to JOD36.4mn (USD51.3mn) at end 2008. The new NPFs were largely in the trade sector. By contrast in the previous year NPFs rose sharply by 92%, though from a relatively low base, in part due to stricter CBJ classification rules.

Measured as a percentage of gross financings, NPFs formed a fractionally lower 3.77% of gross loans (2007: 4.24%) owing to expansion in financing. Around one-half of problem accounts were in the bad category and the remainder was split between the doubtful and substandard categories.

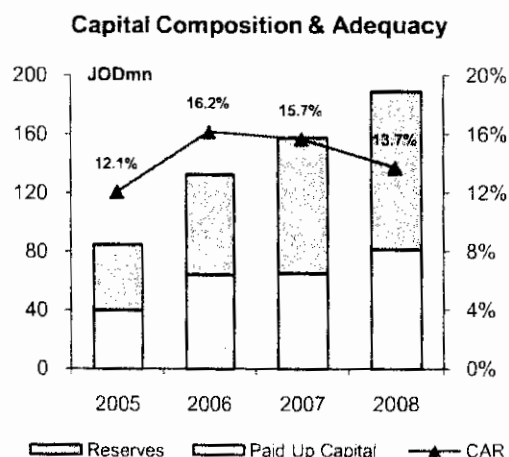
**Good coverage of NPF** The investment risk fund totalling JOD22.9mn (USD32.3mn) as at end 2008, (classified under the caption 'other liabilities' on appended balance sheet) comprises accumulated risk provisions created out of realised net investment income. When this balance is taken together with financing-loss reserves of JOD15mn, the reserve coverage ratio for total NPFs and investments stood at a sound 104% at end 2008 (2007: 98%). The investment risk fund serves to cover financings in default. Financing write-offs against the fund require the approval of the Shari'a Supervisory Board.

### Capital Adequacy

#### **Capital adequacy declines but remains comfortably above the regulatory minimum**

Despite the 20% growth in total capital to JOD190mn (USD266mn) from retained earnings, JIB's capital adequacy ratio declined to 13.73% in large part due to adoption of the Basel II methodology. The CBJ formally adopted the Basel II Accord on 1 January 2008. The prior year ratio of 15.69% was calculated to Basel I. The Bank's risk asset ratio was slightly above the Central Bank's minimum statutory requirement of 12% but below the Jordanian sector average of 18%.

Although the balance sheet was satisfactorily capitalised at end 2008 going forward JIB could find its current rate of asset expansion constrained by declining capital adequacy. It is likely therefore that the Bank would have to raise new capital to sustain current rates of growth and concurrently remain comfortably capitalised. A rights issue in 2006 was fully subscribed.



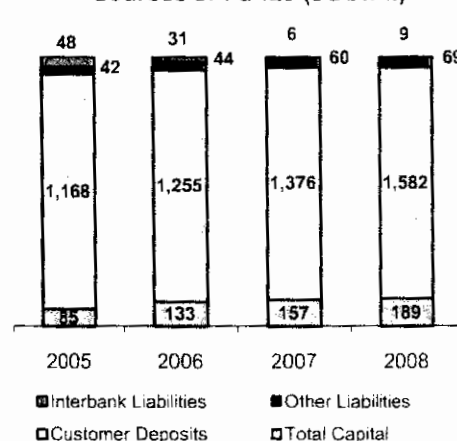
**Increased rate of internal capital generation** JIB's rate of internally generated capital improved in 2008 reflecting increased profitability. A conservative dividend policy continues to assist internal capital generation. The dividend payout ratio was 22% in 2008 (2007: 28%) while the rate of internal capital generation was 14.5% in 2008 compared to 10.5% in 2007. JIB's policy of retaining a non-trivial share of net profit has served to reinforce capital adequacy over the years.

## Funding and Liquidity

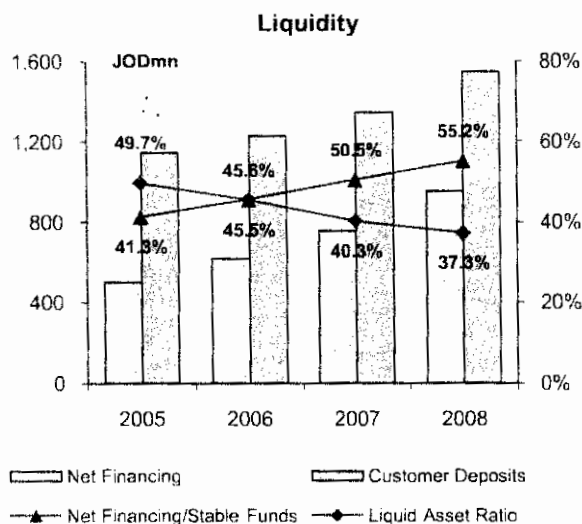
**Stable funding profile** In common with the other Jordanian banks JIB's liquidity position is supported by a sizeable pool of stable customer deposits. The Bank's deposit mobilising capability is aided by a large nationwide branch network. Total customer liabilities grew further by 15% to JOD1,582mn (USD2,231mn) in 2008 as shown in the adjoining chart following a 10% increase a year earlier.

The funding profile of Jordanian banks as a group was not impacted by the global credit crisis underscoring their high levels of liquidity combined with their significant base of customer deposits. In sharp contrast to central banks in the Gulf Cooperation Council (GCC) countries, the CBJ did not need to inject liquidity or equity into Jordan's banking system as international financial markets came under severe pressure. The CBJ resorted to lowering its key policy rate and reserve requirement to moderate the impact of the crisis on the domestic money market.

Sources of Funds (JODmn)



**Steady growth in customer deposits** The relatively cheap current deposits recorded the largest rate of increase for a second year in a row during 2008 with the result that the share of demand accounts in total customer funding increased slightly to 29% from 28% a year earlier. The unrestricted investment accounts however remained the largest component of the customer deposit base making up about two-thirds of the total. JIB's customer deposit base funded a substantial and steady 84% of the balance sheet at end 2008. There was no undue funding concentration with respect to customer deposits highlighting the retail nature of the client base.



**Liquidity reduces further but remains comfortable** JIB's liquidity as measured by the key ratios continued to decline as financing expansion continued to outstrip customer deposits growth.

The rate of expansion in the financing portfolio exceeded that of customer liabilities in each of the preceding four years with the result that the ratios of net financing to both total customer deposits and stable funds increased further to 61% and 55% respectively at end 2008 (from 56% and 50% respectively a year earlier; see accompanying chart).

Notwithstanding the decline in liquidity, these measures of liquidity remained better than the local industry averages of 70% and 58% respectively.

JIB's customer deposit base continued to fund the financing portfolio with customer deposits exceeding net financing by JOD597mn at end 2008 compared to JOD591mn in the preceding year. Given Jordan's slowing economy CI views any further tightening of liquidity as a negative rating driver in the current environment. The trend toward tighter liquidity is common to other Jordanian banks and evidences the significant credit expansion over the last five years.

By contrast JIB's liquid asset ratio was lower than Jordan's industry average of 40%. The liquid asset ratio declined for a fourth consecutive year to 37.3% from 40.3% at end 2008 as surplus funds were

**Liquid assets dominated by CBJ placements** Deposits held with the Central Bank continued to provide the bulk of JIB's liquidity at end 2008. CBJ balances accounted for over three-fourths of total liquid asset holdings. A large proportion of these funds are placed in non-remunerative deposits with the central bank in the form of current accounts. These deposits continued to provide a readily accessible pool of liquidity for JIB. Deposits with other banks contributed a steady 16% to total liquid assets at year-end. The majority of bank deposits were placed with prime institutions in Europe, the US and the GCC and the remainder with other Group banks.

The proportion of assets maturing over the short term as at end 2008 declined to 60% from 66% at end 2007 due to expansion in dated Ijara assets. The tenor of total liabilities remained overwhelmingly short term. Although maturity mismatches increased at year-end the gaps are mitigated by the Bank's sizeable liquid asset holdings.

## **CURRENT YEAR UPDATE (H1 2009)**

The interim accounts for H1 2009 are designed to present an overview of the Bank's performance for the period as JIB does not produce notes to the financial statements. Net profit (after tax) amounted to JOD20.7mn (USD29mn) in the first six months of 2009 compared to JOD20mn in the same period in 2008, representing a marginal 3% growth. While net profit sharing income recorded a slight increase during the period due to financing expansion, non-profit sharing income declined by 10%. JIB's annualised ROAA however rose to 2.16% aided by a lower tax expense. The asset base expanded by 7% during the first six months to JOD1.97 billion (USD2.8 billion) while net financing rose by 9% led by an increase in Murabaha. Reflecting the economic slowdown in Jordan, NPFs rose by 12% to JOD40.7mn or 3.85% of gross loans. Impairment provisions together with the investment risk fund provided a slightly lower but still sound 93% coverage for NPFs. The Bank's capital adequacy ratio declined fractionally to 13.26% at end June 2009. Liquidity remained comfortable.

## **OUTLOOK**

Despite the entry of a number of new Islamic banks into the growing domestic Islamic banking market, JIB continues to control a substantial share of Shari'a compliant financing and deposits in Jordan. This dominant market position is likely to remain unchallenged for the foreseeable future enabling the Bank to sustain its expansion. That said, Jordan's operating environment is becoming more challenging as economic growth slows and credit risk increases. The latter may produce higher NPFs for the Bank necessitating stepped up provisioning levels. Net profitability could therefore continue retreating as higher provisions consume operating profit.

# JORDAN ISLAMIC BANK FOR FINANCE & INVESTMENT

JO10

| PERFORMANCE RATIOS  |                |                |                |                |                |
|---|----------------|----------------|----------------|----------------|----------------|
|   | External Audit | AUD<br>12/2008 | AUD<br>12/2007 | AUD<br>12/2006 | AUD<br>12/2005 |
| <b>A. SIZE FACTORS</b>  |                |                |                |                |                |
| 1. Total Assets (USD 000)                                     |                | 2,606,205      | 2,254,010      | 2,062,920      | 1,893,317      |
| 2. Total Capital (USD 000)                                    |                | 266,474        | 222,004        | 187,602        | 119,908        |
| <b>B. ASSET QUALITY</b>                                       |                |                |                |                |                |
| 3. Total Assets Growth Rate (Year on Year %)                  |                | 15.66          | 9.27           | 8.96           | 19.81          |
| 4. IFFI -Loss Reserve to Gross IFFI (%)                       |                | 1.55           | 1.52           | 1.10           | 1.78           |
| 5. Non-Performing IFFI to Gross IFFI (%)                      |                | 3.77           | 4.24           | 2.71           | 3.53           |
| 6. IFFI -Loss Reserve to Non-Performing IFFI (%)              |                | 41.29          | 35.95          | 40.46          | 50.50          |
| 7. Unprovided Non-Performing IFFI to Free Capital (%)         |                | 14.92          | 17.22          | 11.82          | 27.21          |
| 8. IFFI -Loss Provision Charge on Gross IFFI (%)              |                | 1.05           | 0.98           | 0.98           | 1.57           |
| 9. Reserve for Dimin. of Investments to Total Investments (%) |                |                |                |                |                |
| 10. Related Party Loans to Total Capital (%)                  |                |                |                |                |                |
| 11. Total Contingents on Total Assets (%)                     |                | 6.04           | 5.84           | 5.09           | 4.73           |
| <b>C. CAPITAL ADEQUACY</b>                                    |                |                |                |                |                |
| 12. CI Risk Asset Ratio (%)                                   |                | 11.70          | 12.05          | 11.96          | 6.81           |
| 13. Estimated BIS Risk Asset Ratio (%)                        |                | 13.88          | 14.26          | 14.42          | 9.44           |
| 14. Estimated BIS RAR on Tier One Capital (%)                 |                | 13.88          | 14.26          | 12.68          | 7.30           |
| 15. Actual Risk Asset Ratio to Local Standards (%)            |                | 13.73          | 15.69          | 16.17          | 12.10          |
| 16. Internal Capital Generation (%)                           |                | 14.47          | 10.47          | 13.11          | 15.98          |
| 17. Total Capital Growth Rate (Year on Year %)                |                | 20.07          | 18.34          | 56.45          | 13.54          |
| 18. Total Capital to Total Assets (%)                         |                | 10.22          | 9.85           | 9.09           | 6.33           |
| 19. Total Capital to Gross IFFI (%)                           |                | 19.56          | 20.53          | 21.27          | 16.62          |
| 20. Free Capital Funds (JOD 000)                              |                | 143,138        | 120,885        | 100,323        | 48,439         |
| 21. Estimated BIS RAR Shortfall (JOD 000)                     |                | 0              | 0              | 0              | 0              |
| 22. Risk Weighted Assets on Total Footings (%)                |                | 64.02          | 60.87          | 56.17          | 52.04          |
| <b>D. LIQUIDITY</b>   |                |                |                |                |                |
| 23. Net IFFI to Total Deposits (%)                            |                | 59.82          | 54.66          | 48.09          | 41.32          |
| 24. Net IFFI to Total Customer Deposits (%)                   |                | 61.46          | 56.11          | 50.34          | 43.87          |
| 25. Net IFFI to Stable Funds (%)                              |                | 55.15          | 50.47          | 45.62          | 41.30          |
| 26. Customer Deposits to Total Deposits (%)                   |                | 97.33          | 97.41          | 95.53          | 94.19          |
| 27. Liquid Asset Ratio (%)                                    |                | 37.30          | 40.26          | 45.51          | 49.72          |
| 28. Quasi-Liquid Asset Ratio (%)                              |                | 42.69          | 47.24          | 51.17          | 56.65          |
| 29. FX Currency Assets to FX Currency Liabilities (%)         |                | 121.41         | 117.61         |                |                |
| 30. FX Currency IFFI to FX Currency Deposits (%)              |                | 21.01          | 2.70           |                |                |
| 31. Interbank Assets to Interbank Liabilities (%)             |                | 1,319.00       | 1,659.88       | 409.00         | 345.83         |
| 32. Net Interbank Assets (JOD 000)                            |                | 103,932        | 96,666         | 95,129         | 117,303        |
| <b>E. PROFITABILITY</b>                                       |                |                |                |                |                |
| 33. Return on Average Assets (%)                              |                | 2.04           | 1.50           | 1.10           | 1.06           |
| 34. Return on Average Equity (%)                              |                | 20.29          | 15.83          | 14.19          | 16.37          |
| 35. Underlying Profits on Average Assets (%)                  |                | 3.02           | 2.27           | 1.79           | 2.11           |
| 36. Underlying Profits on Average Equity (%)                  |                | 30.02          | 23.90          | 22.99          | 32.54          |
| 37. Funding Cost (%)  |                | 2.29           | 2.21           | 2.13           | 2.03           |
| 38. Profit Sharing on Average Earning Assets (%)              |                | 9.25           | 8.14           | 7.49           | 7.62           |
| 39. Profit Sharing Differential (%)                           |                | 6.96           | 5.93           | 5.36           | 5.58           |
| 40. Non-Profit Sharing Income to Gross Income (%)             |                | 25.00          | 28.43          | 30.21          | 32.24          |
| 41. Operating Expenses to Gross Income (%)                    |                | 33.36          | 34.70          | 40.38          | 38.53          |
| 42. Operating Profit Growth Rate (%)                          |                | 43.71          | 42.11          | 6.65           | 236.61         |
| 43. Operating Profit on Average Assets (%)                    |                | 3.50           | 2.74           | 2.10           | 2.25           |
| 44. Risk Provisioning Charge to Operating Profit (%)          |                | 16.89          | 18.01          | 20.74          | 28.96          |
| 45. Dividend Payout Ratio (%)                                 |                | 22.20          | 28.28          | 0.00           | 15.28          |
| <b>RATES</b>  |                |                |                |                |                |
| Exchange Rate (Units per USD)                                 |                | 0.7092         | 0.7090         | 0.7090         | 0.7090         |
| Inflation Rate (%)  |                | 14.90          | 5.40           | 6.25           | 3.50           |
| Imputed Interest Rate on Free Capital (%)                     |                | 6.25           | 7.00           | 7.50           | 6.50           |
| (Discount Rate)   |                |                |                |                |                |

NOTES:

**BALANCE SHEET - ASSETS (JOD 000)**

| RISK | External Audit                            | 12/2008          | AUD              | AUD              | AUD              | AUD              | Growth (%)    |               |               |               | Breakdown (%) |               |               |               |
|------|---|------------------|------------------|------------------|------------------|------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| WGHT |   | USD 000          | 12/2008          | 12/2007          | 12/2006          | 12/2005          | 12/2008       | 12/2007       | 12/2006       | 12/2005       | 12/2008       | 12/2007       | 12/2006       | 12/2005       |
|      | <b>LIQUID ASSETS:</b>                     |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 0%   | Cash & 7 Day                              | 51,418           | 36,467           | 30,818           | 26,629           | 19,325           | 18.33         | 15.73         | 37.80         | 8.92          | 1.97          | 1.93          | 1.82          | 1.44          |
| 0%   | Central Bank                              | 762,197          | 540,565          | 509,720          | 513,035          | 483,089          | 8.05          | -0.65         | 8.20          | 9.45          | 29.25         | 31.89         | 35.08         | 35.99         |
| 10%  | Treasury Bills                            |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 20%  | Government Securities                     |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 20%  | Other - Interbranch Bal                   |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
|      | <b>TOTAL LIQUID ASSETS</b>                | <b>813,615</b>   | <b>577,032</b>   | <b>540,538</b>   | <b>539,664</b>   | <b>502,414</b>   | <b>6.75</b>   | <b>0.16</b>   | <b>7.41</b>   | <b>9.43</b>   | <b>31.22</b>  | <b>33.82</b>  | <b>36.90</b>  | <b>37.43</b>  |
|      | <b>DEPOSITS WITH BANKS:</b>               |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 20%  | Short - Up to 1 Year                      | 33,313           | 23,626           | 12,634           | 61,768           | 72,038           | 87.00         | -79.55        | -14.26        | 809.94        | 1.28          | 0.79          | 4.22          | 5.37          |
| 20%  | Short - Foreign Banks                     | 125,253          | 88,832           | 90,229           | 64,147           | 92,982           | -1.55         | 40.66         | -31.91        | -11.35        | 4.81          | 5.65          | 4.39          | 6.93          |
| 100% | Non - OECD Medium Term                    |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
|      | <b>TOTAL DEPOSITS WITH BANKS</b>          | <b>158,566</b>   | <b>112,458</b>   | <b>102,863</b>   | <b>125,915</b>   | <b>165,020</b>   | <b>9.33</b>   | <b>-18.31</b> | <b>-23.70</b> | <b>43.46</b>  | <b>6.08</b>   | <b>6.44</b>   | <b>8.81</b>   | <b>12.29</b>  |
| 100% | <b>MARKETABLE SECURITIES</b>              | <b>140,318</b>   | <b>99,516</b>    | <b>111,630</b>   | <b>82,904</b>    | <b>92,978</b>    | <b>-10.85</b> | <b>34.65</b>  | <b>-10.83</b> |               | <b>5.38</b>   | <b>6.96</b>   | <b>5.87</b>   | <b>6.93</b>   |
|      | <b>ISL. FIN. FACILITIES &amp; INV.</b>    |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 20%  | Gov't Guaranteed                          | 0                | 0                | 1,136            | 0                | 0                | -100.00       | -             | -             | -100.00       | 0.00          | 9.07          | 0.00          | 0.00          |
| 50%  | Specified Investments                     |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 100% | Social Financing (Qard Al-Hassan)         | 15,784           | 11,194           | 7,326            | 5,736            | 6,093            | 52.80         | 27.72         | -5.86         | 29.36         | 0.61          | 0.46          | 0.39          | 0.45          |
| 100% | Mudaraba, Murabaha, Musharaka             | 1,139,579        | 808,212          | 676,411          | 579,594          | 479,894          | 19.49         | 16.70         | 20.78         | 14.90         | 43.73         | 42.33         | 39.63         | 35.75         |
| 100% | Ijara                                     | 155,536          | 110,309          | 49,306           | 22,943           | 7,481            | 123.72        | 114.91        | 206.68        | -89.91        | 5.97          | 3.09          | 1.57          | 0.56          |
| 100% | Non-Performing /FFI                       | 51,293           | 36,378           | 32,499           | 16,935           | 18,045           | 11.94         | 91.90         | -6.15         | 21.36         | 1.97          | 2.03          | 1.16          | 1.34          |
| 100% | IFFI - Loss Reserve                       | -21,177          | -15,019          | -11,885          | -6,852           | -9,113           | 28.53         | 70.53         | -24.81        | -62.02        | -0.81         | -0.73         | -0.47         | -0.66         |
|      | <b>NET ISL. FIN. FACILITIES &amp; INV</b> | <b>1,341,014</b> | <b>951,074</b>   | <b>754,993</b>   | <b>618,356</b>   | <b>502,400</b>   | <b>25.97</b>  | <b>22.10</b>  | <b>23.08</b>  | <b>2.87</b>   | <b>51.45</b>  | <b>47.24</b>  | <b>42.28</b>  | <b>37.43</b>  |
| 100% | <b>UNQUOTED/OTHER INVESTMENTS</b>         | <b>80,809</b>    | <b>57,311</b>    | <b>44,250</b>    | <b>44,540</b>    | <b>27,400</b>    | <b>29.52</b>  | <b>-0.65</b>  | <b>62.55</b>  | <b>914.06</b> | <b>3.10</b>   | <b>2.77</b>   | <b>3.05</b>   | <b>2.04</b>   |
| 100% | <b>NON-FINANCIAL SUBS &amp; AFFILS</b>    | <b>4,444</b>     | <b>3,152</b>     | <b>3,798</b>     | <b>9,336</b>     | <b>8,810</b>     | <b>-17.01</b> | <b>-59.32</b> | <b>5.97</b>   | <b>-47.40</b> | <b>0.17</b>   | <b>0.24</b>   | <b>0.64</b>   | <b>0.66</b>   |
|      | <b>FINANCIAL SUBS &amp; AFFILIATES</b>    | <b>20,896</b>    | <b>14,826</b>    | <b>10,567</b>    | <b>8,522</b>     | <b>15,979</b>    | <b>40.25</b>  | <b>24.00</b>  | <b>-46.67</b> | <b>40.11</b>  | <b>0.80</b>   | <b>0.66</b>   | <b>0.58</b>   | <b>1.19</b>   |
| 100% | <b>FIXED ASSETS</b>                       | <b>39,309</b>    | <b>27,875</b>    | <b>22,155</b>    | <b>14,829</b>    | <b>11,787</b>    | <b>25.84</b>  | <b>49.40</b>  | <b>25.81</b>  | <b>-4.94</b>  | <b>1.51</b>   | <b>1.39</b>   | <b>1.01</b>   | <b>0.88</b>   |
| 100% | <b>OTHER ASSETS</b>                       | <b>7,233</b>     | <b>5,130</b>     | <b>7,341</b>     | <b>18,544</b>    | <b>15,574</b>    | <b>-30.12</b> | <b>-60.41</b> | <b>19.07</b>  | <b>14.11</b>  | <b>0.28</b>   | <b>0.46</b>   | <b>1.27</b>   | <b>1.16</b>   |
|      | <b>TOTAL ASSETS</b>                       | <b>2,606,205</b> | <b>1,848,372</b> | <b>1,598,135</b> | <b>1,462,610</b> | <b>1,342,362</b> | <b>15.66</b>  | <b>9.27</b>   | <b>8.96</b>   | <b>19.81</b>  | <b>100.00</b> | <b>100.00</b> | <b>100.00</b> | <b>100.00</b> |
|      | <b>CONTINGENT ACCOUNTS:</b>               |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 100% | Fin. Gtees/S.LCs/Acceptances              | 116,032          | 82,292           | 58,792           | 43,379           | 33,714           | 39.97         | 35.53         | 28.67         | 23.93         | 73.70         | 63.03         | 58.33         | 53.14         |
| 50%  | Bid & Performance Bonds                   |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 20%  | LCs/Bank & Govt Guarantees                | 41,410           | 29,369           | 34,486           | 30,995           | 29,733           | -14.84        | 11.26         | 4.24          | 23.65         | 26.30         | 36.97         | 41.67         | 46.96         |
| 10%  | Bonding for Banks & Govts                 |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
| 5%   | IR Swaps/Bank & Govt LCs                  |                  |                  |                  |                  |                  |               |               |               |               |               |               |               |               |
|      | <b>TOTAL CONTINGENT ACCOUNTS</b>          | <b>157,442</b>   | <b>111,661</b>   | <b>93,278</b>    | <b>74,374</b>    | <b>63,447</b>    | <b>19.71</b>  | <b>25.42</b>  | <b>17.22</b>  | <b>23.80</b>  | <b>100.00</b> | <b>100.00</b> | <b>100.00</b> | <b>100.00</b> |
|      | <b>TOTAL FOOTINGS</b>                     | <b>2,763,647</b> | <b>1,960,033</b> | <b>1,691,413</b> | <b>1,536,984</b> | <b>1,405,809</b> | <b>15.88</b>  | <b>10.05</b>  | <b>9.33</b>   | <b>19.99</b>  |               |               |               |               |
|      | <b>RISK WEIGHTED ASSETS</b>               | <b>1,769,154</b> | <b>1,254,719</b> | <b>1,029,520</b> | <b>863,270</b>   | <b>731,614</b>   | <b>21.87</b>  | <b>19.26</b>  | <b>18.00</b>  | <b>24.36</b>  |               |               |               |               |

**BALANCE SHEET - LIABILITIES (JOD 000)**

|                                      | USD 000          | 12/2008          | 12/2007          | 12/2006          | 12/2005          | 12/2008      | 12/2007        | 12/2006       | 12/2005         | 12/2008       | 12/2007       | 12/2006       | 12/2005       |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|----------------|---------------|-----------------|---------------|---------------|---------------|---------------|
| <b>INTERBANK LIABILITIES:</b>        |                  |                  |                  |                  |                  |              |                |               |                 |               |               |               |               |
| Current & 7 Day - Domestic Dep.      |                  |                  |                  |                  |                  |              |                |               |                 |               |               |               |               |
| Short - Foreign Dep (Demand)         | 12,022           | 8,526            | 6,197            | 30,786           | 47,717           | 37.58        | -79.87         | -35.48        | 1,062.69        | 0.46          | 0.39          | -2.10         | 3.55          |
| Other - Foreign Dep (Fixed)          |                  |                  |                  |                  |                  |              |                |               |                 |               |               |               |               |
| <b>TOTAL INTERBANK LIABILITIES</b>   | <b>12,022</b>    | <b>8,526</b>     | <b>6,197</b>     | <b>30,786</b>    | <b>47,717</b>    | <b>37.58</b> | <b>-79.87</b>  | <b>-35.48</b> | <b>1,062.69</b> | <b>0.46</b>   | <b>0.39</b>   | <b>2.10</b>   | <b>3.55</b>   |
| <b>CUSTOMER DEPOSITS:</b>            |                  |                  |                  |                  |                  |              |                |               |                 |               |               |               |               |
| Current accounts                     | 631,978          | 448,211          | 381,193          | 318,725          | 302,258          | 17.58        | 19.80          | 5.45          | 21.27           | 24.25         | 23.85         | 21.79         | 22.52         |
| Demand saving accounts               | 104,313          | 73,981           | 63,799           | 56,696           | 48,974           | 15.96        | 12.53          | 15.77         | <<<<            | 4.00          | 3.98          | 57.06         | 58.22         |
| Unrestricted Inv. Accounts           | 1,399,550        | 992,589          | 881,455          | 834,597          | 781,541          | 12.61        | 5.61           | 6.79          | <<<<            | 53.70         | 55.16         | 57.06         | 53.43         |
| Other - Cash Margins                 | 46,151           | 32,731           | 19,066           | 18,448           | 12,464           | 71.68        | 3.34           | 48.01         | -3.64           | 1.77          | 1.19          | 1.26          | 0.93          |
| <b>TOTAL CUSTOMER DEPOSITS</b>       | <b>2,181,992</b> | <b>1,547,512</b> | <b>1,345,512</b> | <b>1,228,466</b> | <b>1,145,237</b> | <b>15.01</b> | <b>9.53</b>    | <b>7.27</b>   | <b>13.17</b>    | <b>83.72</b>  | <b>84.19</b>  | <b>83.99</b>  | <b>85.32</b>  |
| <b>OFFICIAL DEPOSITS</b>             | <b>47,884</b>    | <b>33,960</b>    | <b>29,534</b>    | <b>26,554</b>    | <b>22,907</b>    | <b>14.99</b> | <b>10.81</b>   | <b>16.36</b>  | <b>6.35</b>     | <b>1.84</b>   | <b>1.85</b>   | <b>1.82</b>   | <b>1.71</b>   |
| <b>TOTAL DEPOSITS + INTERBANK</b>    | <b>2,241,897</b> | <b>1,589,998</b> | <b>1,381,243</b> | <b>1,285,006</b> | <b>1,215,661</b> | <b>15.11</b> | <b>7.41</b>    | <b>5.76</b>   | <b>17.18</b>    | <b>86.02</b>  | <b>86.43</b>  | <b>87.92</b>  | <b>90.58</b>  |
| <b>OTHER LIABILITIES</b>             | <b>97,833</b>    | <b>69,385</b>    | <b>59,487</b>    | <b>43,694</b>    | <b>41,486</b>    | <b>16.64</b> | <b>36.14</b>   | <b>5.32</b>   | <b>424.94</b>   | <b>3.75</b>   | <b>3.72</b>   | <b>2.99</b>   | <b>3.08</b>   |
| <b>MEDIUM/LONG TERM LIABILITIES</b>  |                  |                  |                  |                  |                  |              |                |               |                 |               |               |               |               |
| <b>TIER TWO CAPITAL:</b>             |                  |                  |                  |                  |                  |              |                |               |                 |               |               |               |               |
| Asset Revaluation Reserve            | 0                | 0                | 0                | 15,033           | 15,614           | -            | -100.00        | -3.72         | -8.16           | 0.00          | 0.00          | 1.03          | 1.16          |
| Hybrid Capital Instruments           | 0                | 0                | 0                | 0                | 0                | -            | -              | -             | -               | 0.00          | 0.00          | 0.00          | 0.00          |
| Subordinated Term Debt               | 0                | 0                | 0                | 0                | 0                | -            | -              | -             | -               | 0.00          | 0.00          | 0.00          | 0.00          |
| <b>TOTAL TIER TWO CAPITAL</b>        | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>15,033</b>    | <b>15,614</b>    | <b>-</b>     | <b>-100.00</b> | <b>-3.72</b>  | <b>-8.16</b>    | <b>0.00</b>   | <b>0.00</b>   | <b>1.03</b>   | <b>1.16</b>   |
| <b>TIER ONE CAPITAL:</b>             |                  |                  |                  |                  |                  |              |                |               |                 |               |               |               |               |
| Paid Up Capital                      | 114,563          | 81,250           | 65,000           | 64,139           | 40,000           | 25.00        | 1.34           | 60.35         | 0.00            | 4.40          | 4.07          | 4.39          | 2.98          |
| Minority Interests                   | 809              | 574              | 448              | 0                | 0                | 28.13        | -              | -             | -               | 0.03          | 0.03          | 0.00          | 0.00          |
| Reserves                             | 151,103          | 107,165          | 91,957           | 53,838           | 29,401           | 18.54        | 70.80          | 83.12         | 81.23           | 5.80          | 5.75          | 3.68          | 2.19          |
| <b>TOTAL TIER ONE CAPITAL</b>        | <b>266,474</b>   | <b>188,989</b>   | <b>157,405</b>   | <b>117,977</b>   | <b>69,401</b>    | <b>20.07</b> | <b>33.42</b>   | <b>69.99</b>  | <b>19.17</b>    | <b>10.22</b>  | <b>9.85</b>   | <b>8.07</b>   | <b>5.17</b>   |
| <b>TOTAL CAPITAL</b>                 | <b>266,474</b>   | <b>188,989</b>   | <b>157,405</b>   | <b>133,010</b>   | <b>85,015</b>    | <b>20.07</b> | <b>18.34</b>   | <b>56.45</b>  | <b>13.54</b>    | <b>10.22</b>  | <b>9.85</b>   | <b>9.09</b>   | <b>6.33</b>   |
| <b>TOTAL LIABILITIES AND CAPITAL</b> | <b>2,606,205</b> | <b>1,848,372</b> | <b>1,598,135</b> | <b>1,462,610</b> | <b>1,342,362</b> | <b>15.66</b> | <b>9.27</b>    | <b>8.96</b>   | <b>19.81</b>    | <b>100.00</b> | <b>100.00</b> | <b>100.00</b> | <b>100.00</b> |

**PROFIT AND LOSS ACCOUNT (JOD 000)**

|                                 | USD 000 | 12/2008 | 12/2007 | 12/2006 | 12/2005 | 12/2008   | 12/2007 | 12/2006 | 12/2005 | 12/2008 | 12/2007 | 12/2006 | 12/2005 |
|---------------------------------|---------|---------|---------|---------|---------|-----------|---------|---------|---------|---------|---------|---------|---------|
| Investment Revenues             | 143,469 | 101,751 | 75,476  | 61,184  | 53,395  | 34.81     | 23.36   | 14.59   | 47.65   | 5.90    | 4.93    | 4.36    | 4.34    |
| Depositors' Share               | 47,884  | 33,960  | 29,534  | 26,554  | 22,907  | 14.99     | 10.81   | 16.36   | 6.35    | -1.97   | -1.93   | -1.90   | -1.86   |
| Net Profit Sharing              | 95,585  | 67,791  | 45,942  | 34,530  | 30,488  | 47.56     | 33.05   | 13.26   | 108.48  | 3.93    | 3.00    | 2.46    | 2.48    |
| Fees and Commissions            | 16,785  | 11,904  | 8,401   | 7,792   | 8,194   | 41.70     | 7.82    | -4.91   | 50.96   | 0.69    | 0.55    | 0.56    | 0.67    |
| FX Trading Income               | 2,686   | 1,905   | 1,539   | 1,217   | 898     | 23.78     | 26.46   | 35.52   | 5.65    | 0.11    | 0.10    | 0.09    | 0.07    |
| Dealing Securities Income       | -4,193  | -2,974  | 138     | 316     | 177     | -2,255.07 | -56.33  | 78.53   | 149.30  | -0.17   | 0.01    | 0.02    | 0.01    |
| Other Investment Income         | 0       | 0       | 0       | 0       | -161    | -         | -       | 100.00  | -29.84  | 0.00    | 0.00    | 0.00    | -0.01   |
| Other Income                    | 16,587  | 11,764  | 8,173   | 5,819   | 5,398   | 43.94     | 45.45   | 4.09    | 69.59   | 0.68    | 0.53    | 0.40    | 0.44    |
| Non Profit Sharing Income       | 31,865  | 22,599  | 18,251  | 14,944  | 14,506  | 23.82     | 22.13   | 3.02    | 54.19   | 1.31    | 1.19    | 1.07    | 1.18    |
| GROSS INCOME                    | 127,450 | 90,390  | 64,193  | 49,474  | 44,994  | 40.81     | 29.75   | 9.96    | 87.23   | 5.25    | 4.19    | 3.53    | 3.65    |
| Administrative Expenses         | 39,157  | 27,771  | 20,668  | 17,986  | 15,741  | 34.37     | 14.91   | 14.26   | 12.27   | 1.61    | 1.35    | 1.28    | 1.28    |
| Depreciation                    | 2,441   | 1,731   | 1,435   | 1,371   | 1,350   | 20.63     | 4.67    | 1.56    | -20.68  | 0.10    | 0.09    | 0.10    | 0.11    |
| Other Expenses                  | 918     | 651     | 175     | 623     | 247     | 272.00    | -71.91  | 152.23  | 165.59  | 0.04    | 0.01    | 0.04    | 0.02    |
| OPERATING EXPENSES              | 42,516  | 30,153  | 22,278  | 19,980  | 17,338  | 35.35     | 11.50   | 15.24   | 9.62    | 1.75    | 1.46    | 1.42    | 1.41    |
| OPERATING PROFIT                | 64,934  | 60,237  | 41,915  | 29,494  | 27,656  | 43.71     | 42.11   | 6.65    | 236.61  | 3.50    | 2.74    | 2.10    | 2.25    |
| Provisions for Doubtful (FFI)   | -14,347 | -10,175 | -7,548  | -6,118  | -8,009  | 34.80     | 23.37   | -23.61  | 121.49  | -0.59   | -0.49   | -0.44   | -0.65   |
| Prov. for Dimin. of Investments |         |         |         |         |         |           |         |         |         |         |         |         |         |
| GROSS PROFIT (or-LOSS)          | 70,587  | 50,062  | 34,367  | 23,376  | 19,647  | 45.67     | 47.02   | 18.98   | 327.11  | 2.91    | 2.25    | 1.67    | 1.60    |
| Extraordinary Items             | 0       | 0       | 0       | 0       | 0       | -         | -       | -       | -       | 0.00    | 0.00    | 0.00    | 0.00    |
| Tax & Equivalent                | -21,037 | -14,920 | -11,381 | -7,905  | -6,559  | 31.10     | 43.97   | 20.52   | 394.65  | -0.87   | -0.74   | -0.56   | -0.53   |
| NET PROFIT (or-LOSS)            | 49,550  | 35,142  | 22,986  | 15,471  | 13,088  | 52.88     | 48.57   | 18.21   | 293.76  | 2.04    | 1.50    | 1.11    | 1.07    |
| Transfers/Adjustments           | 5,831   | 4,116   | 23,496  | 23,106  | 7,777   | 66.11     | 124.11  | 29.11   | 15.50   | 0.00    | 0.00    | 0.00    | 0.00    |
| APPROPRIATION                   |         |         |         |         |         |           |         |         |         |         |         |         |         |
| Minority Int. est.              |         |         |         |         | 0       |           |         |         |         | 0.00    | 0.00    | 0.00    | 0.00    |
| (Common Shares) issued          | 22,912  | 16,250  | 861     | 24,139  | 0       | 1,787.34  | -96.43  | -       | -       | 9.94    | 0.06    | 1.72    | 0.00    |
| Dividends                       | 10,998  | 7,800   | 6,500   | 0       | 2,000   | 20.00     | -       | -100.00 | 0.00    | 0.45    | 0.42    | 0.00    | 0.16    |
| Movement in Reserves            | 21,443  | 15,208  | 38,115  | 24,437  | 11,165  | -60.10    | 55.99   | 118.87  | -33.77  | 0.86    | 2.49    | 1.74    | 0.91    |
| TOTAL                           | 55,354  | 39,258  | 45,480  | 48,576  | 13,165  | -13.66    | -8.37   | 268.98  | -34.94  | 2.28    | 2.97    | 3.46    | 1.97    |

## RATIO FORMULAE

| <b>A. Size Factors</b>  |   |
|---|---|
| 1. TOTAL ASSETS (USD 000)   |   |
| 2. TOTAL CAPITAL (USD 000)  |   |
| <b>B. Asset Quality Ratios</b>                                    |   |
| 3. TOTAL ASSETS GROWTH RATE (YEAR ON YEAR %)                      | $\frac{(\text{CURRENT YEAR TOTAL ASSETS} - \text{LAST YEAR TOTAL ASSETS}) \times 100}{\text{LAST YEAR TOTAL ASSETS}}$                           |
| 4. LOAN-LOSS RESERVE TO GROSS LOANS (%)                           | $\frac{\text{LOAN-LOSS RESERVE} \times 100}{\text{GROSS LOANS}}$  |
| 5. NON-PERFORMING LOANS TO GROSS LOANS (%)                        | $\frac{\text{NON-PERFORMING LOANS} \times 100}{\text{GROSS LOANS}}$   |
| 6. LOAN-LOSS RESERVE TO NON-PERFORMING LOANS (%)                  | $\frac{\text{LOAN-LOSS RESERVE} \times 100}{\text{NON-PERFORMING LOANS}}$   |
| 7. UNPROVIDED NON-PERFORMING LOANS TO FREE CAPITAL (%)            | $\frac{\text{NON-PERFORMING LOANS} - \text{LOAN LOSS RESERVE} \times 100}{\text{FREE CAPITAL}}$   |
| 8. LOAN-LOSS PROVISION CHARGE ON GROSS LOANS (%)                  | $\frac{\text{PROVISIONS FOR DOUBTFUL DEBTS CHARGE} \times 100}{\text{GROSS LOANS}}$   |
| 9. RESERVE FOR DIMINUTION OF INVESTMENTS TO TOTAL INVESTMENTS (%) | $\frac{\text{RESERVE FOR DIMINUTION OF INVESTMENTS} \times 100}{\text{TOTAL INVESTMENTS}}$  |
| 10. RELATED PARTY LOANS TO TOTAL CAPITAL (%)                      | $\frac{\text{RELATED PARTY LOANS} \times 100}{\text{TIER ONE} + \text{TIER TWO CAPITAL}}$   |
| 11. TOTAL CONTINGENTS ON TOTAL ASSETS (%)                         | $\frac{\text{TOTAL CONTINGENTS} \times 100}{\text{TOTAL ASSETS}}$   |
| <b>C. Capital Adequacy Ratios</b>                                 |   |
| 12. CI RISK ASSET RATIO (%)                                       | $\frac{\text{FREE CAPITAL FUNDS} \times 100}{\text{RISK WEIGHTED ASSETS} - \text{NON-FINANCIAL SUBS.} - \text{FIXED ASSETS}}$                   |
| 13. ESTIMATED BIS RISK ASSET RATIO (%)                            | $\frac{(\text{TOTAL CAPITAL} - \text{FINANCIAL SUBSIDIARIES}) \times 100}{\text{RISK WEIGHTED ASSETS}}$   |
| 14. ESTIMATED BIS RAR ON TIER ONE CAPITAL (%)                     | $\frac{\text{TIER ONE CAPITAL} - \text{FINANCIAL SUBSIDIARIES} \times 100}{\text{RISK WEIGHTED ASSETS}}$  |
| 15. ACTUAL RISK ASSET RATIO TO LOCAL STANDARDS (%)                | AS REPORTED BY LOCAL CENTRAL OR COMMERCIAL BANKS  |
| 16. INTERNAL CAPITAL GENERATION (%)                               | $\frac{(\text{NET PROFIT} - \text{DIVIDENDS} - \text{EXTRAORDINARY ITEMS}) \times 100}{\text{TIER ONE CAPITAL}}$                                |
| 17. TOTAL CAPITAL GROWTH RATE (YEAR ON YEAR %)                    | $\frac{(\text{CURRENT YEAR TOTAL CAPITAL} - \text{LAST YEAR TOTAL CAPITAL}) \times 100}{\text{LAST YEAR TOTAL CAPITAL}}$                        |
| 18. TOTAL CAPITAL TO TOTAL ASSETS (%)                             | $\frac{\text{TOTAL CAPITAL} \times 100}{\text{TOTAL ASSETS}}$   |
| 19. TOTAL CAPITAL TO GROSS LOANS (%)                              | $\frac{\text{TOTAL CAPITAL} \times 100}{\text{GROSS LOANS}}$  |
| 20. FREE CAPITAL FUNDS (LOCAL CURRENCY)                           | TOTAL CAPITAL - FINANCIAL & NON FINANCIAL SUBSIDIARIES - FIXED ASSETS   |
| 21. ESTIMATED BIS RAR SHORTFALL (LOCAL CURRENCY)                  | IF BIS RISK ASSET RATIO IS LESS THAN 8%<br>$(0.08 \times \text{RISK WEIGHTED ASSETS}) - (\text{TOTAL CAPITAL} - \text{FINANCIAL SUBSIDIARIES})$ |
| 22. RISK WEIGHTED ASSETS ON TOTAL FOOTINGS (%)                    | $\frac{\text{RISK WEIGHTED ASSETS} \times 100}{\text{TOTAL FOOTINGS}}$  |
| <b>D. Liquidity Ratios</b>  |   |
| 23. NET LOANS TO TOTAL DEPOSITS (%)                               | $\frac{\text{NET LOANS} \times 100}{\text{TOTAL CUSTOMER DEPOSITS} + \text{INTERBANK}}$   |
| 24. NET LOANS TO TOTAL CUSTOMER DEPOSITS (%)                      | $\frac{\text{NET LOANS} \times 100}{\text{TOTAL CUSTOMER DEPOSITS}}$  |
| 25. NET LOANS TO STABLE FUNDS (%)                                 | $\frac{\text{NET LOANS} \times 100}{\text{STABLE FUNDS}}$   |
| 26. CUSTOMER DEPOSITS TO TOTAL DEPOSITS (%)                       | $\frac{\text{TOTAL CUSTOMER DEPOSITS} \times 100}{\text{TOTAL DEPOSITS} + \text{INTERBANK}}$  |
| 27. LIQUID ASSET RATIO (%)  | $\frac{(\text{TOTAL LIQUID ASSETS} + \text{TOTAL DEPOSITS WITH BANKS}) \times 100}{\text{TOTAL ASSETS}}$  |
| 28. QUASI-LIQUID ASSET RATIO (%)                                  | $\frac{\text{QUASI-LIQUID ASSETS} \times 100}{\text{TOTAL ASSETS}}$   |
| 29. FOREIGN CURRENCY ASSETS TO FOREIGN CURRENCY LIABILITIES (%)   | $\frac{\text{FOREIGN CURRENCY ASSETS} \times 100}{\text{FOREIGN CURRENCY LIABILITIES}}$   |
| 30. FOREIGN CURRENCY LOANS TO FOREIGN CURRENCY DEPOSITS (%)       | $\frac{\text{FOREIGN CURRENCY LOANS} \times 100}{\text{FOREIGN CURRENCY DEPOSITS} + \text{FOREIGN CURRENCY DEPOSIT}}$                           |
| 31. INTERBANK ASSETS TO INTERBANK LIABILITIES (%)                 | $\frac{\text{INTERBANK ASSETS} \times 100}{\text{TOTAL INTERBANK LIABILITIES}}$   |
| 32. NET INTERBANK ASSETS (LOCAL CURRENCY)                         | TOTAL DEPOSITS WITH BANKS - TOTAL INTERBANK LIABILITIES   |

| <b>E. Profitability Ratios</b>                       |   |
|--|---|
| 33. RETURN ON AVERAGE ASSETS (%)                     | $\frac{\text{NET PROFIT (or LOSS)} \times 100}{\text{AVERAGE TOTAL ASSETS}}$  |
| 34. RETURN ON AVERAGE EQUITY (%)                     | $\frac{\text{NET PROFIT (or LOSS)} \times 100}{\text{AVERAGE TIER ONE CAPITAL} + \text{AVERAGE REVALUATION RESERVE}}$   |
| 35. UNDERLYING PROFITS ON AVERAGE ASSETS (%)         | $\frac{(\text{OPERATING PROFIT} - \text{INTEREST ON AVERAGE FREE CAPITAL}) \times 100}{\text{AVERAGE TOTAL ASSETS}}$  |
| 36. UNDERLYING PROFITS ON AVERAGE EQUITY (%)         | $\frac{(\text{OPERATING PROFIT} - \text{INTEREST ON AVERAGE FREE CAPITAL}) \times 100}{\text{AVERAGE TIER ONE CAPITAL} + \text{AVERAGE REVALUATION RESERVE}}$   |
| 37. FUNDING COST (%)                                 | $\frac{\text{INTEREST EXPENSE} \times 100}{\text{AVERAGE TOTAL DEPOSITS} + \text{INTERBANK} + \text{AVERAGE MEDIUM/LONG TERM LIABILITIES} + \text{AVERAGE HYBRID CAPITAL INSTRUMENTS} + \text{AVERAGE SUBORDINATED TERM DEBT}}$   |
| 38. INTEREST ON AVERAGE EARNING ASSETS (%)           | $\frac{\text{INTEREST INCOME} \times 100}{\text{AVERAGE CASH \& 7 DAY} + \text{AVERAGE T-BILLS} + \text{AVERAGE GOVERNMENT SECURITIES} + \text{AVERAGE OTHER LIQUID ASSETS} + \text{AVERAGE TOTAL DEPOSITS WITH BANKS} + \text{AVERAGE MARKETABLE SECURITIES} + \text{AVERAGE NET LOANS}}$                                    |
| 39. INTEREST DIFFERENTIAL (%)                        | $\text{INTEREST ON AVERAGE EARNING ASSETS (\%)} - \text{FUNDING COST (\%)}$   |
| 40. NON-INTEREST INCOME TO GROSS INCOME (%)          | $\frac{(\text{GROSS INCOME} - \text{NET INTEREST}) \times 100}{\text{GROSS INCOME}}$  |
| 41. OPERATING EXPENSES TO GROSS INCOME (%)           | $\frac{\text{OPERATING EXPENSES} \times 100}{\text{GROSS INCOME}}$  |
| 42. OPERATING PROFIT GROWTH RATE (YEAR ON YEAR %)    | $\frac{(\text{CURRENT YEAR OPERATING PROFIT} - \text{LAST YEAR OPERATING PROFIT}) \times 100}{\text{LAST YEAR OPERATING PROFIT}}$   |
| 43. OPERATING PROFIT ON AVERAGE ASSETS (%)           | $\frac{\text{OPERATING PROFIT} \times 100}{\text{AVERAGE TOTAL ASSETS}}$  |
| 44. RISK PROVISIONING CHARGE TO OPERATING PROFIT (%) | $\frac{\text{PROV. CHARGE FOR DOUBTFUL DEBTS \& DIM. OF INVESTMENTS} \times 100}{\text{OPERATING PROFIT}}$  |
| 45. DIVIDEND PAYOUT RATIO (%)                        | $\frac{\text{DIVIDENDS} \times 100}{\text{NET PROFIT (or LOSS)}}$   |
| <b>Definitions</b>                                   |   |
| <b>FREE CAPITAL:-</b>                                | FREE CAPITAL FUNDS - TIER TWO CAPITAL:  |
| <b>STABLE FUNDS:-</b>                                | TOTAL CUSTOMER DEPOSITS + OFFICIAL DEPOSITS + MEDIUM/LONG TERM LIABILITIES + FREE CAPITAL FUNDS   |
| <b>QUASI LIQUID ASSETS:-</b>                         | TOTAL LIQUID ASSETS + TOTAL DEPOSITS WITH BANKS + MARKETABLE SECURITIES.  |
| <b>TOTAL INVESTMENTS:-</b>                           | MARKETABLE SECURITIES + UNQUOTED INVESTMENTS + NON-FINANCIAL SUBSIDIARIES & AFFILIATES + FINANCIAL SUBSIDIARIES & AFFILIATES.   |
| <b>RISK WEIGHTED ASSETS:-</b>                        | WEIGHTED TOTAL OF ASSETS APPLYING THE FOLLOWING PERCENTAGES:-   |
|  | 100% Non-OECD medium term deposits, marketable securities, bills discounted & short term loans, medium/long term loans, other loans, non-performing loans, loan-loss provisions, unquoted investments, non-financial subsidiaries & affiliates, fixed assets, other assets, financial guarantees / standby LCs / acceptances. |
|  | 50% First mortgage loans, bid & performance bonds.  |
|  | 20% Government securities, other liquid assets, up to 1 year deposits with banks, short/other deposits with banks, government guaranteed / collateralised loans, LCs / bank & government guarantees.  |
|  | 10% T-Bills, bonding for banks & governments.   |
|  | 5% Interest rate swaps/bank & government LCs.   |
| <b>GROSS LOANS:-</b>                                 | GOVERNMENT GUARANTEED, FIRST MORTGAGE LOANS, BILLS DISC. & SHORT TERM, MEDIUM/LONG TERM LOANS, OTHER LOANS, NON-PERFORMING LOANS.   |
| <b>EQUITY:-</b>                                      | TIER ONE CAPITAL + ASSET REVALUATION RESERVE  |



# RATINGS DEFINITIONS

## Foreign and Local Currency Ratings

Foreign currency ratings refer to an entity's ability and willingness to meet its foreign currency denominated financial obligations as they come due. Foreign currency ratings take into account the likelihood of a government imposing restrictions on the conversion of local currency to foreign currency or on the transfer of foreign currency to residents and non-residents.

Local currency ratings for non-sovereign issuers are an opinion of an entity's ability and willingness to meet all of its financial obligations on a timely basis, regardless of the currency in which those obligations are denominated and absent transfer and convertibility restrictions. Both foreign currency and local currency ratings are internationally comparable assessments.

Foreign and local currency ratings take into account the economic, financial and country risks that may affect creditworthiness as well as the likelihood that an entity would receive external support in the event of financial difficulties.

Ratings assigned to banks and corporates are generally not higher than the local and foreign currency ratings assigned by CI to the relevant sovereign government. However, it may be possible for an issuer with particular strengths and attributes such as inherent financial strength, geographically diversified cash flow, substantial foreign assets, and guaranteed external support, to be rated above the sovereign.

The following rating scale applies to both foreign currency and local currency ratings. Short-term ratings assess the time period up to one year.

## Long-Term Issuer Ratings

### *Investment Grade*

- AAA The highest credit quality. Exceptional capacity for timely fulfilment of financial obligations and most unlikely to be affected by any foreseeable adversity. Extremely strong financial condition and very positive non-financial factors.
- AA Very high credit quality. Very strong capacity for timely fulfilment of financial obligations. Unlikely to have repayment problems over the long term and unquestioned over the short and medium terms. Adverse changes in business, economic and financial conditions are unlikely to affect the institution significantly.
- A High credit quality. Strong capacity for timely fulfilment of financial obligations. Possesses many favourable credit characteristics but may be slightly vulnerable to adverse changes in business, economic and financial conditions.
- BBB Good credit quality. Satisfactory capacity for timely fulfilment of financial obligations. Acceptable credit characteristics but some vulnerability to adverse changes in business, economic and financial conditions. Medium grade credit characteristics and the lowest investment grade category.

### *Speculative Grade*

- BB Speculative credit quality. Capacity for timely fulfilment of financial obligations is vulnerable to adverse changes in internal or external circumstances. Financial and/or non-financial factors do not provide significant safeguard and the possibility of investment grade downgrade may develop.



- B Significant credit risk. Capacity for timely fulfilment of financial obligations is very vulnerable to adverse changes in internal or external circumstances. Financial and/or non-financial factors provide weak protection; high probability for investment risk exists.
- C Substantial credit risk is apparent and the likelihood of default is high. Considerable uncertainty as to the timely repayment of financial obligations. Credit is of poor standing with financial and/or non-financial factors providing little protection.
- RS Regulatory supervision. The obligor is under the regulatory supervision of the authorities due to its weak financial condition. The likelihood of default is extremely high without continued external support.
- SD Selective default. The obligor has failed to service one or more financial obligations but CI believes that the default will be restricted in scope and that the obligor will continue honouring other financial commitments in a timely manner.
- D The obligor has defaulted on all, or nearly all, of its financial obligations.

### Short-Term Issuer Ratings

#### *Investment Grade*

- A1 Superior credit quality. Highest capacity for timely repayment of short-term financial obligations that is extremely unlikely to be affected by unexpected adversities. Institutions with a particularly strong credit profile have a "+" affixed to the rating.
- A2 Very strong capacity for timely repayment but may be affected slightly by unexpected adversities.
- A3 Strong capacity for timely repayment that may be affected by unexpected adversities.

#### *Speculative Grade*

- B Adequate capacity for timely repayment that could be seriously affected by unexpected adversities.
- C Inadequate capacity for timely repayment if unexpected adversities are encountered in the short term.
- RS Regulatory supervision. The obligor is under the regulatory supervision of the authorities due to its weak financial condition. The likelihood of default is extremely high without continued external support.
- SD Selective default. The obligor has failed to service one or more financial obligations but CI believes that the default will be restricted in scope and that the obligor will continue honouring other financial commitments in a timely manner.
- D The obligor has defaulted on all, or nearly all, of its financial obligations.

Capital Intelligence appends "+" and "-" signs to foreign and local currency **long term** ratings in the categories from "AA" to "C" to indicate that the strength of a particular bank is, respectively, slightly greater or less than that of similarly rated peers.

**Outlook** - expectations of improvement, no change or deterioration in a rating over the 12 months following its publication are denoted Positive, Stable or Negative.

**Qualified** - in cases where data and/or co-operation are such that it is not possible to formulate ratings to CI's high standards of robustness and reliability the letter "q" is appended to the ratings.

## Financial Strength Ratings

CI's financial strength ratings provide an opinion of a bank's inherent financial strength, soundness and risk profile. These ratings do not address sovereign risk factors, including transfer risk, which may affect an institution's capacity to honour its financial obligations, be they local or foreign currency. Financial strength ratings also exclude support factors, which are addressed by foreign and local currency ratings, as well as CI's support ratings. However, financial strength ratings do take into account the bank's operating environment including the economy, the structure, strength and stability of the financial system, the legal system, and the quality of banking regulation and supervision. Financial strength ratings do not assess the likelihood that specific obligations will be repaid in a timely manner.

The following rating scale applies to the financial strength rating.

- AAA Financially in extremely strong condition with positive financial trends; significant strengths in other non-financial areas. Operating environment likely to be highly attractive and stable.
- AA Financially in very strong condition and significant strengths in other non-financial areas. Operating environment likely to be very attractive and stable.
- A Strong financial fundamentals and very favourable non-financial considerations. Operating environment may be unstable but institution's market position and/or financial strength more than compensate.
- BBB Basically sound overall; slight weaknesses in financial or other factors could be remedied fairly easily. May be limited by unstable operating environment.
- BB One or two significant weaknesses in the bank's financial makeup could cause problems. May be characterised by a limited franchise; other factors may not be sufficient to avoid a need for some degree of temporary external support in cases of extraordinary adversity. Unstable operating environment likely.
- B Fundamental weaknesses are present in the bank's financial condition or trends, and other factors are unlikely to provide strong protection from unexpected adversities; in such an event, the need for external support is likely. Bank may be constrained by weak market position and/or volatile operating environment.
- C In a very weak financial condition, either with immediate problems or with limited capacity to withstand adversities. May be operating in a highly volatile operating environment.
- D Extremely weak financial condition and may be in an untenable position.

Capital Intelligence appends "+" and "-" signs to financial strength ratings in the categories from "AA" to "C" to indicate that the strength of a particular institution is, respectively, slightly greater or less than that of similarly rated peers.

**Outlook** - expectations of improvement, no change or deterioration in a rating over the 12 months following its publication are denoted Positive, Stable or Negative.

**Qualified** - in cases where data and/or co-operation are such that it is not possible to formulate ratings to CI's high standards of robustness and reliability the letter "q" is appended to the ratings

## Support Ratings

CI's support ratings assess the likelihood that, in the event of difficulties, a bank would receive sufficient financial assistance from the government or private owners to enable it to continue meeting its financial obligations in a timely manner. Support ratings complement CI's financial strength ratings which, in effect, indicate the likelihood that a bank will fail due to inherent financial weaknesses and/or an unstable operating environment and therefore may require external support to avoid defaulting on its obligations. Neither financial strength ratings or support ratings take account of transfer and convertibility risks associated with sovereign events. The overall creditworthiness of an institution and default risk is captured by CI's foreign currency ratings. Foreign currency ratings take into account all factors affecting the likelihood of repayment including inherent financial strength, external support, the operating environment, and sovereign-related risks.

Although subjective, support ratings are based on a thorough assessment of a bank's ownership, market position and importance within the sector and economy, as well as the country's regulatory and supervisory framework and the credit standing of potential supporters.

The following rating scale applies to support ratings.

1. The likelihood of a bank receiving support in the event of difficulties is extremely high. The characteristics of a bank with this support rating may include strong government ownership and/or clear legal guarantees on the part of the state. The bank may also be of such importance to the national economy that state intervention is virtually assured. The ability and willingness of potential supporters to provide sufficient and timely support is extremely strong.
2. The likelihood of support is very high. The ability and willingness of potential supporters to provide sufficient and timely support is very strong.
3. The likelihood of support is high. The ability and willingness of potential supporters to provide sufficient and timely support is strong.
4. The likelihood of support is moderate. There is some uncertainty about the ability and willingness of potential supporters to provide sufficient and timely assistance.
5. The likelihood of support is low. There is considerable uncertainty about the ability and willingness of potential supporters to provide sufficient and timely assistance.

